

Item 10 Appendix A7 Centre Vale Park Overall Report



Todmorden Town Council – funding summary; priorities and what next.

A. Introduction

Action Planning was commissioned to undertake research, sense test and provide background information for funding for projects linked to the successful Towns Deal bid, gained by Calderdale BC, as it affects Todmorden.

The appendices, attached, contain both lists of funders (capital and revenue [for some]) and sample criteria from some of the larger funders. It would be very simple if this all related to projects within the locality with no links between them bar location. However, in this instance these are all linked via a Towns Deal award. There is a need to deliver all projects. Not all will require external, additional, funding. There is scope, within the award, to vire funds between projects.

This element of the information provided will set out some form of priority – based on funding knowledge. This may not wholly reflect either of local priority or local capacity. Indeed, it may not reflect both. We suggest a way forward, for this, within this paper.

B. Overall

It can be seen, from the funders list, some funders appear more than once. The following should be noted.

1. Unless mentioned, below, it is probable that more than one grant can be obtained for the locality.
2. In the case of Awards for All this is seen as 6/6.

3. For FCC the likelihood is 3/6 provided that not all applications appear at the same meeting. FCC can fund up to 100% (subject to a third party contribution of 10.75%) with a maximum of £100,000. The reality is that they like applications that are strengthened by match funding. The priority, for FCC, should be Bandstand, tennis courts, conservatory, Fielden House.

4. Reaching Communities claim that they fund capital. The reality is that capital projects are low on priority. There is a consultation open, at present, regarding lottery priorities for the coming five years.

In order of funding priority we suggest the following route.

1. Bandstand.

We know that this is backed by the MP. We know that there is a petition of almost 3,000 people wanting it to happen. These two items alone will strengthen funding applications. Applications will be further strengthened by

a. Development of a programme of “active” events for the coming 3 – 5 years. Revenue funding could be included in an application to the Heritage Fund. Capital of £200k is also a possibility. It will take 6 – 8 months for a funding decision. The revenue will pay a development worker to create some active events. These are participatory where as sitting and listening is “passive”. It really is no more than working with schools and local performance groups to develop the programme and, ideally, it will run itself in future years with much less engagement.

b. Letters of interest from performers.

2. Conservatory

This is seemingly straightforward to fund. Applications will be enhanced by

a. A costed plan of works – a 20% contingency and 10% inflation allowance will be sensible (this element will emerge in stage two of the Heritage Fund process for the band stand).

b. Confirmation, from partner organisations, that they are willing participants.

c. An operational business plan – which can be developed with the revenue funding information to hand.

d. Occupancy arrangements will need to be confirmed. A lease is the best option. This could be TTC provided that there is an ability to sub-lease for the lease period less one day.

d. Almost certainly, this element will be best led by a community based organisation which is not the Town Council. Either a CIO or a charity which is also a Company Limited by Guarantee is the model preferred by many of the funders. This will be addressed in appendix 3.

3. Tennis Courts

The 140 year history of the Tennis Club will assist with this. From our conversation this is ready to move forward, subject to occupancy arrangements. Far be it for us to suggest a course of action but, were we leading negotiations with Calderdale we would

a. ask why they think that the park will be something else, in say, 25/50/75 years time. This may expose the oddity of a resistance to a reasonable length lease. A break clause can always be included.

b. be fully aware of how the park arrived in public ownership. Many parks were given for that purpose and may revert to donors descendants if not used for the purpose for which the land was given.

4. Bowling Pavilion

There is great focus on mental health and well being at present. There are significant numbers of people being “covid cautious” and bowls is a gentle way for older people to reintegrate into the wider community. The game may be important: the social side may be more important.

5. MUGA

We have spoken about this and you are aware of our concerns about capacity of the Leisure Trust to manage additional facilities. These concerns may be without deep foundation. They have arisen from examination of on-line presence when undertaking the funding research. There is some evidence of facilities being out of action for extended periods. Without question there will be good and justifiable reasons for this and we do not doubt the ability. It is capacity over which we have some concern. A cursory check, by

a funder, could find what we have found and it is likely that a positive element of an application will have the opposite effect. There may be merit in discussing this matter, further, as the overall schemes develop. As the other four receive funding it may be possible to vire some of the Town Deal money towards this.

6. Fielden House.

Our brief was to include this in the research. This we have done. The thrust, here, is the microgeneration elements of their proposals. This may form a project outside of the initial brief.

The following five appendices are the results of our work and have been developed in consultation with the project manager for the overall Todmorden engagement.

Andrew Rainsford
Action Planning Associate
20th June 2022

Todmorden Town Council – Appendix one. Funder lists.

Notes.

- 1.1 These lists have been compiled using a variety of directories and databases. Some funders appear in more than one list. This does not mean that the same funder will fund all projects. Where this is likely it has been indicated.
- 1.2 The non-statutory route has been the primary source of exploration. This is because of uncertainty about government funding and, where funding streams are known, there is significant doubt about time frames. Examples of this include the UK Shared Prosperity Fund and the multiply element thereof. However, there is an element that may apply for Fielden House and this is noted on that sheet.
- 1.3 Almost all the funds shown do not have terminal deadlines. Some have application cycles and some are open all of the time. Many areas are geared towards smaller groups. This route has been chosen because some of the project sums involved are not large. There is also the desire, on behalf of Action Planning, to work with key members of small groups on some funding applications. This approach does provide residual capacity within the community.
- 1.4 We have also gone beyond our brief where we have found funds that have the potential to fund revenue. It seems churlish not to reference these, where found, as revenue funding may be a key element of a business plan needed to unlock some elements of capital funding.
- 1.5 We have indicated, in the text of the fund entry, the governance structure needed to enable applications to be made. Some funds are quite specific regarding charity registration and other governance structures. There is little point in challenging this with potential funders. The maxim “other people’s money = other people’s rules” applies. The same applies to applications that can be made.
- 1.6 Where information is needed it has to be provided; where permissions are required, they have to be well advanced in application – if not already in place. Where SAE have to be provided; where bank statements have to be provided etc etc. Probably the only exception to this is the matter of end of year accounts and annual report. There are times when these do not have to be included where they can be referenced on a website.

1.7 A brief summary is as follows

This is amplified, below, on a project-by-project basis. Further details of funders are shown within the amplified summary.

	Low	Medium	High	Total	Potential total amts	Min expected % contribution	Preferred "Vehicle" (CIC/CIO)
Bandstand	1	6	3	10	£300,000	50% TC, CBC,	
Bowling Pavilion		4	3	7	£100,000	30% CIO/CASC	
MUGA		2	4	6	£100,000	50% TC (operational agreement needed).	
Conservatory	1.5	1.5	5	8	£50,000	0% CIO	
Tennis	0.5	4.5	3	8	£100,000	0% CIO/CASC	
Fielden Hall	0.5	3.5	3	7	£200,000	30% CLT is what it is.	

2.1.1 Bandstand – capital, main project.

Background information [Centre Vale Park Bandstand Restoration Project | Todmorden Town Deal](#)

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
The Heritage Fund	www.heritagefund.org.uk	£250,000	All non-profits including local authorities	£250k is a regional decision. Anything above that may get kicked to a national committee.	Very keen on active participation. This means that a programme of events which have people “doing” things will need to be developed. This should be in place to justify any investment in any event. Sitting and listening does count but is a “passive” event. Schools, local choirs, performance poets, rappers etc are all good to engage. Rolling applications. Regular decision meetings which will be advised by the case officer handling the project.
Architectural Heritage Fund	Home The Architectural Heritage Fund (ahfund.org.uk)	£100,000	Non-profits including town councils.	£100k is maximum grant that is available. Only rated medium as I have not managed to meet eligibility criteria in England before. This project does meet criteria.	Very keen on community bringing heritage back into use. The evidencing of the petition to “save the band stand” will be crucial.
FCC Landfill	FCC (fcccommunitiesfoundation.org.uk)	£100,000	Non-profits – all local authorities but best	£100k is maximum grant.	Max project value (inc irrecoverable VAT) is £500k. Suggest that any application

			community based.	10.75% of grant award has to be paid to FCC for scheme admin (rate set by Act of Parliament). This application will be aided by evidence of the 2,000 name petition to save the bandstand.	is well below this for a project value and it has to be capable of being delivered stand alone. Evidence of community support is crucial. Qtly deadlines 3 rd party contribution required.
Garfield Weston Foundation	www.garfieldweston.org	£30,000	Registered charities only	High – for at least £15k	Have to have 50% of project funds in place before application. On line application. Case for support limited to 10 pages. Rolling application process.
Pilgrim Trust	The Pilgrim Trust Preservation and Scholarship	£15,000	Charities and “public bodies associated with heritage”.	Medium because they issue block grants to some bodies. None of these cover the bandstand so an application is worthwhile.	Rolling process. Please note the scheme name. They don’t need an element of “scholarship”. Some involvement by a local history society may pay dividends.
Alan Evans Memorial Trust	Charity overview, THE ALAN EVANS MEMORIAL TRUST - 326263, Register of Charities - The Charity Commission	£5,000	Registered charities only	Small trust with small grants – useful for top up. They quite enjoy being the “third party” contributor for landfill.	This trust is not going to make or break the deal. Useful to show other funders of support.
Millward Trust	https://register-of-charities.charitycommission.gov.uk/charity-details/?regid=326263&subid=0	£5,000	Registered charities only	A small trust that has new investment recently.	As Alan Evans.
Aviva Community Fund	Homepage Aviva Community Fund	£30,000	Registered charities only.	Crowdfunding scheme with Aviva employees being allocated £250k each	See adjacent column. This scheme will need a local driver. If the active engagement programme

				quarter to give to projects registered in the scheme. Add in the 2,000 who want to save the bandstand and a crowd funded £30k (at an average donation of £10.00 + gift aid [handled under the scheme]) becomes possible.	occurs then those participating in that may produce the driver. (Conductor of choral society etc).
John S Cohen Foundation	Charity overview, THE JOHN S COHEN FOUNDATION - 241598, Register of Charities - The Charity Commission	£20,000	Registered Charities only	Medium. Annual accounts show a mix between capital and revenue.	Particularly interested in The Arts and Conservation.
Holbeck Charitable Trust.	Holbeck Charitable Trust (holbecktrust.com)	£10,000	Registered charities only	Low at present. Fit all of criteria but pop up on website says that applications paused due to Covid and a desire to maintain existing relationships.	Check website monthly.

2.1.2.Bandstand – capital/revenue, secondary project. This includes chairs as well as activity programme development.

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
Awards for All	National Lottery Awards for All England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£10,000	All non-profits including town councils	Almost an absolute banker	Could be used for chairs; a part time development worker. Possible to apply every 12 months from successful application. Not possible to keep applying for the same thing.
Reaching Communities	Reaching Communities England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£200,000 over five years	All non-profits including town councils	Medium	Possible funding for a development worker to work across all projects, for up to five years, to create community use etc. Applicant best to Todmorden TC of Friends if it can be shown that the latter has capacity.
Morrisons Foundation	Morrison Foundation Making a difference to people's lives (morrisonfoundation.com)	£25,000	Registered Charities only	Medium – highly competitive.	Like to fund a complete element (say seating). Rolling application process. A very quick “no” if that is the answer. A far slower yes.
John S Cohen Foundation	Charity overview, THE JOHN S COHEN FOUNDATION - 241598, Register of Charities - The Charity Commission	£5,000	Registered charities only	Medium – the accounts show a mix between capital and revenue	See above for capital funding. There is a phone number on CC website for conversation. It is not known if this is a firm of professionals or a residential number.
Calderdale Community Foundation	General Grants Round 2022 – Community Foundation For Calderdale (cffc.co.uk)	£5,000	All non-profits bar statutory bodies.	High – this is local money for local groups.	Straightforward application process that runs three times per year. Could be useful to part fund a development worker to create a sustainable programme of events.
Brelms Trust CIO	Brelms Trust	£6,000 x 3	Registered charities in	High – revenue costs	Qtly application process.

		years	Yorkshire only	only supported. Could fund a series of free to access concerts.	Mar/June/Sept/Dec meetings. No deadlines shown. Multi-year funding available. Core costs (not specific projects [which rules out capital]). On line application form. Only a 30 day saving process.
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2.2. Tennis courts

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
Awards for All	National Lottery Awards for All England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£10,000	All non profits. Two unrelated contacts needed.	High. Simple on line process	Straightforward application form in online format. Registration needed and activation email needs to be dealt with. Less than 90 minutes work. Needs bank statement less than three months old.
FCC Landfill	FCC (fcccommunitiesfoundation.org.uk)	£80,000	All non-profits	High – local money generated from local people.	Not an easy form to navigate. Online only. When full application is saved in pdf form it creates a file of at least 22.5MB – such is the size. Can be saved and returned to. 3 rd party contribution required.
Sport England	Active Together Sport England	£10,000 match funding	Sports Clubs	High – provided that there is local support willing to show support with cash. Not possible to match grants with this scheme. There are nuances that may unlock the match funding element.	This is a crowd funding scheme with up to £10k match funding from Sport England. Excellent for member fund raising. This replaces the community asset fund.
People's Post Code Lottery Trust	www.postcodetrust.org.uk	£25,000	Registered charities only (may be worth asking the question about CASC).	Medium – due to possible issue around governance	Window for application opens at 09.00 on 1 st month. May window closed within 13 minutes; June window open slightly longer. Scope application on word document and cut and paste into on-line form. Character counts vary on the online form!

Morrison's Foundation	Morrison Foundation Making a difference to people's lives (morrisonfoundation.com)	£25,000	Registered charities only	Medium	Like to fund a discrete element so structure the application accordingly.
Adint Charitable Trust	No website. Post only. CC entry below. Charity overview, THE ADINT CHARITABLE TRUST - 265290, Register of Charities - The Charity Commission	£250 - £15,000	Registered charities only.	Low – unless the recreational element of tennis is stressed in the application.	Grants of between £250 and £15,000 to registered charities for general charitable purposes, but with a preference for education, training, disability, sport and/or recreation. Spend £580k
Lennox and Wyfold Foundation	Post only – see end column. No website. Can be found at Charity Commission.	£5,000 - £10,000	Registered charities only.	Medium	There is no minimum or maximum level, but most grants from £5,000 to £10,000. Priorities include arts, culture, sports and recreation, as well as disability. Applications may be submitted at any time and are considered twice a year. Has previously funded medical research, welfare of the young and old, the arts, animal welfare, and for overseas. Only accepts written applications and has no website. Mr G Fincham, Lennox and Wyfold Foundation, RF Trustee Co. Limited, 15 Suffolk Street, London, SW1Y 4HG. 020 3696 6721.
Beatrice Laing Trust	https://www.laingfamilytrusts.org.uk/	£10,000	Registered charities only.	Medium – trusts give away several £m p.a. Everything done by post and the application bundle will be large. A new tennis court	This is a grant making trust offering financial support to a wide range of UK registered charities working to advance the

				<p>could be of interest to them.</p> <p>They do respond to initial emails</p> <p>Info@laingfamilytrusts.org.uk</p>	<p>Christian faith & relieve poverty in its broadest sense, both throughout the UK, in developing countries & overseas.</p> <p>Capital or project funding is favoured over revenue funding. A significant percentage of their grants awarded are made on a one-off basis for capital purposes such as the purchase or construction of new premises, the extension, redevelopment or refurbishment of property, or the purchase of equipment and vehicles.</p>
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2.3 Bowling pavilion

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
Awards for All	National Lottery Awards for All England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£10,000	All non-profits with bank account needing two unrelated signatures	Very high indeed.	This application will need to stress the well-being and social side of bowls – which is an accessible pastime. (do not use the word “sport”).
FCC Landfill	FCC (fcccommunitiesfoundation.org.uk)	£80,000	All non-profits including local authorities.	High – locally generated money.	Not an easy form to navigate. Online only. When full application is saved in pdf form it creates a file of at least 22.5MB – such is the size. Can be saved and returned to. 3 rd party contribution required.
Post Code Trust	www.postcodetrust.org.uk	£25,000	Registered charities only	Medium	Applications open at 09.00 on 1 st working day of month and often close on the same day.
Morrison's Foundation	Morrison Foundation Making a difference to people's lives (morrisonfoundation.com)	£25,000	Registered charities only	Medium	Like to fund a discrete element so structure the application accordingly.
Adint Charitable Trust		£250 - £15,000	Registered charities only	Medium	Grants of between £250 and £15,000 to registered charities for general charitable purposes, but with a preference for education, training, disability, sport and/or recreation. Spend £300k p.a.
Lennox and Wyfold Foundation	No website. Post only	£5,000 - £10,000	Registered charities only	Medium. Only accepts written applications and has no website. Mr G Fincham, Lennox and Wyfold Foundation, RF	There is no minimum or maximum level, but most grants from £5,000 to £10,000. Priorities include arts, culture, sports and recreation, as well as disability. Applications may be submitted at any time and are considered twice a year.

				Trustee Co. Limited, 15 Suffolk Street, London, SW1Y 4HG. 020 3696 6721.	Has previously funded welfare of the young and old, the arts and three other areas of activity.
Dulverton Trust.	The Dulverton Trust	£5,000	Registered charities only	Medium	Qlyly deadlines. Website out of date by six weeks when examined. Youth opportunity is a priority.

2.4 MUGA – the governance/ownership of this will need to be explored in greater depth. Information provided suggests that ownership will remain with CDC. This may be helpful for ongoing care and maintenance. It may inhibit some funding routes.

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
Mayor's Safer Community Fund	Mayor's Safer Communities Fund - West Yorkshire Combined Authority (westyorks-ca.gov.uk)	£25,000	All non profits	High – provided that priorities are met. Early intervention is one and the MUGA fits that.	Only suggesting £25k as current round (closes 10 th June; next round opens in October) has a total budget of £270k. Their grant will lever other funding.
FCC Landfill	FCC (fcccommunitiesfoundation.org.uk)	£80,000	All non-profits.	High – assumed 50% of cost for application.	Not an easy form to navigate. Online only. When full application is saved in pdf form it creates a file of at least 22.5MB – such is the size. Can be saved and returned to. 10.75% 3 rd party contribution required.
Calderdale Community Foundation	General Grants Round 2022 – Community Foundation For Calderdale (cffc.co.uk)	£5,000	All non-statutory not for profits	High – this is local money for local groups	Online application process that runs three times per year. Designed to be straight forward.
Awards for All	National Lottery Awards for All England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£10,000	All non-profits including local authorities	High – easy process and light touch regime. Must stress community engagements	Online process which is straightforward and almost too simple (people look for problems that are not there!). Can apply on anniversary of successful application for another grant – not for same purpose.
Sport England	Active Together Sport England	£10,000 match funding		High for £10k	This may be a way of demonstrating support for the MUGA with a “money for MUGA” town campaign – aimed at potential sports users of the facility.
John Armitage Charitable Trust	https://register-of-charities.charitycommission.gov.uk/charity-search/-/charity-details/3965342/charity-overview	£100,000	Unknown. This is a large and growing trust which	Unknown. Perhaps an approach, by the MP – for either this or the bandstand – would pay	The charity provides financial support to charitable organisations at the discretion of the trustees in accordance with the trust deed, with a focus on

			received an additional £8m endowment. Settlor is a financier and a major donor to the Conservative Party.	dividends.	disadvantaged children and youth support, education, medical care, arts and culture, prisoners and young offenders and religious organisations.
Bernard Sunley Foundation	http://www.bernardsunley.org	£20,000	Do not fund statutory bodies.	Medium	The Foundation has a strong track record of supporting capital projects which includes new buildings, extensions, refurbishments and recreational spaces .

2.5.1 Conservatory – refurbishment and extension

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
Garfield Weston Foundation	www.garfieldweston.org	£30,000	Registered charities only	High – for at least £15k	Have to have 50% of project funds in place before application. On line application. Case for support limited to 10 pages.
Morrison's Fund	Morrison Foundation Making a difference to people's lives (morrisonfoundation.com)	£25,000	Registered charities only	High - provided that a distinct element can be identified.	Very quick “no” if they don't like the application. Online application process. Not easy to save work so have all information to hand prior to opening the form.
Ken and Edna Morrison Charitable Trust	Accounts and annual returns, THE KEN AND EDNA MORRISON CHARITABLE TRUST - 327639, Register of Charities - The Charity Commission	£20,000	Registered charities only	Medium/low – only four grants made in past financial year – all to organisations that work in Yorkshire and in the field of Mental Health and Well Being.	Written letter, posted to address shown on the CC website.
Shears Foundation	The Shears Foundation Home 07544 380316	£5,000	Registered charities only.	70 grants per year awarded in NE England, (includes York and Bradford). Low as Calderdale is not mentioned on the list. All else fits.	Do not apply unless spoken with them first. Only work Mondays and Tuesdays.
Liz and Terry Bramall Charitable Trust	https://www.bramallfoundation.org/	£5,000	Registered charities only	<u>All applications must include a paragraph of no more than 120 words summarising your application.</u> Applications can be made by letter sent to the registered office which is Eton House, 89 Station Parade, Harrogate HG1 1HF or by e-	The charity supports, through grants, charitable organisations which promotes urban or rural regeneration in areas of social/economic deprivation for the benefit of the public, enhances the lives of those with illness; the advancement of health for public benefit; promotes the arts and promotes the advance of education.

				<p>mail bramallfoundation@raworths.co.uk. Application should contain: A short synopsis of the aims and activities of you/your charity/organisation; Details of the project/projects for which you are seeking funding; and The level of funding sought An indication of other sources of funds which will make your project sustainable.</p>	
Calderdale Community Foundation	General Grants Round 2022 – Community Foundation For Calderdale (cffc.co.uk)	£5,000	All vol groups, two sigs on bank account. Min 3 unrelated trustees	High – this is local money for local groups.	Online application process. Three rounds per year. Simple form.
Bernard Sunley Charitable Trust	www.bernardsunley.org	£5,000	Registered charities only	High – they support capital projects that have a community use impact	On line and wait!!!! Four month decision time.
Post Code Trust	www.postcodetrust.org.uk	£25,000	Registered charities only	High if application can be submitted (see notes)	Applications open at 09.00 on 1 st working day of each month. They close when budget allocation is reached. This can be as quick as 11 minutes . Application needs to be scoped, in word, and online form populated at 09.00 on application window day.

2.5.2 Conservatory – revenue.

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
Awards for All	National Lottery Awards for All England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£10,000	Charity, LA, Unregistered Group – basically all not for profits.	High	Easy application, £10k max. Application every 12 months. Can support running costs. Ideal for first year operation to build up reserves from revenue.
Reaching Communities	Reaching Communities England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£150,000/5 years	All not for profits	Medium – higher competition	Perhaps worth exploring if seeking to appoint some one who will develop seven day per week use for the building. This funding can be front loaded so that there is an exit glide/taper over the five year period.
Henry Smith Foundation	The Henry Smith Charity - A Grant Giving Charity	£100,000 over three years	Registered charities only	Medium – downside maybe newness of governance.	Development worker to support user groups and individuals. Use the Improving Lives strand.
Dulverton Trust	The Dulverton Trust	£5,000	Registered charities only	Medium – if there is a youth element	Quarterly deadlines. Website examined in June 22 and it stated that applications for May meeting were still open! Check.
Robert Clutterbuck Charitable Trust	Home (clutterbucktrust.org.uk)	£1,000 - £3,000	Registered charities only	Medium/low. Databases used indicate medium. Website indicates a preference for Herts and Cheshire but no exclusions elsewhere	Ex-service personnel activities are second on priority list (service personnel are first).
Sir George Martin CT	Home - Sir George Martin (sirgeorgemartintrust.org.uk)	£1,000 - £3,000	Registered charities based in W Yorks	Medium/High - Email info@sirgeorgemartintrust.org.uk or telephone 01423 810222 and Trust Manager, Carla Marshall will forward an application form. It helps if you are able to explain a little bit about your organisation, your work and your current	The primary objective of the charity is to improve the lives of vulnerable/disadvantaged people in W Yorks. Three meetings per year. Rolling applications.

				financial situation first	
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2.6 Fielden Hall – energy efficiency retrofit.

Funder	Website/contact	Potential Sum	Governance	Likelihood	Comments
UKSPF	Enterprise West Yorkshire - LEP Business support and finance (the-lep.com)	£100,000	All. Historic bias towards private sector.	Medium Government policy	There is a “micro-generation” strand in the latest call for consultation in

				<p>implementation is confused, delayed and rushed – often, all at the same time.</p> <p>The predecessor to this scheme was short notice, late and rushed! A turnkey project may pay dividends. It may be a complete waste of time and money to develop such a project.</p>	<p>UKSPF. Make contact with Calderdale and/or LEP. This is the fund that replaces EU funding. It is 70% less, in cash terms, than the funding it replaces.</p>
Awards for All – Heritage Fund	www.heritagefund.org.uk	£10,000	All not for profits	Medium	<p>This fund likes “active participation in heritage” as well as improving sustainability. Worth exploring a grant for professional fees and time spent in developing projects for retrofit and then hosting a one day conference, for others, to explain processes, pitfalls and pleasure.</p>
FCC Landfill	FCC (fcccommunitiesfoundation.org.uk)	£100,000	All non profits	<p>Medium</p> <p>Care must be taken to not “over apply” to this fund from Todmorden. A phased approach may be better.</p>	<p>Sustainability of heritage is seen as a good thing by this funder. Renewables aid that.</p> <p>Any income generated has to be committed to the operation of the building. This is a yes/no answer and I have not known an audit.</p>
The Heritage Fund	www.heritagefund.org.uk	£100,000	All non profits.	<p>Medium/low</p> <p>The EOI is comprehensive and time consuming. Probably best, on this one, to speak on helpline first. Pass that and</p>	<p>As outlined above this fund likes “active participation”. If the addition of renewables generates additional use and aids financial sustainability then an</p>

				this becomes medium to high.	application may succeed. It is further enhanced by a conference that shares delivery learnings from all stakeholders.
Awards for All – communities fund	National Lottery Awards for All England The National Lottery Community Fund (tnlcommunityfund.org.uk)	£10,000	All non-profits	High	Stress the “improving of space that matters to people” element of their priorities.
Bernard Sunley Foundation	www.bernardsunley.org	£20,000	Do fund CBS and similar bodies	Medium – competition is high.	Has a good track record in funding innovative capital projects. Gives away £3m p.a..
Clothworkers Foundation	What We Fund The Clothworkers' Foundation (clothworkersfoundation.org.uk)	£10,000	Fund almost all not for profits except statutory	Medium – beneficiaries have to meet criteria.	Capital only (you can capitalise professional fees). 50%+ of beneficiaries have to meet criteria for support. Full details on website. Cannot apply without completing eligibility quiz. Online process only.

Legend

High likelihood is highlighted

Medium likelihood is highlighted

Low likelihood is highlighted.

Mixed colours indicate borderline with 51% rated colour shown first.

2.7 Others.

This section lists a number of other trusts – many have potential to cover one, or more, element of the areas above. All will require registered charity status. All have the potential to provide revenue funding (or modest capital) to a registered “Friends of The Park” organisation. Capital grants would be modest and ownership/occupancy arrangements are less of an issue. The focus will need to be on community benefit.

Some of these are community based schemes that operate in supermarkets and local stores. They have been included as they do increase a sense of stake holding within local communities.

Archer Trust small grants of £1k - £5k for activities. [The Archer Trust, a Christian charitable grant-making trust](#) Must be registered charities and must have accounts.

Asda Community Grants [PowerPoint Presentation \(asdafoundation.org\)](#) grants of between £500 - £1500 available. Application window open June/July each year. Has to be endorsed by store community champion. Some stores are excellent; others have community champions that are difficult to find. The community champion is also responsible for “green token” schemes which is a good way of increasing community stakeholding. Priority, at present, are schemes that address the cost of living crisis.

Bearder Charity. Supports Calderdale organisation. [Charity overview, BEARDER CHARITY - 1010529, Register of Charities - The Charity Commission](#) The website defaults to Mercyships -which is outside the remit of the charity. Gave away almost £400k in last financial year. Apply £5k for people focussed activity.

Bowland Charitable Trust [Charity overview, THE BOWLAND CHARITABLE TRUST - 292027, Register of Charities - The Charity Commission](#) This is an odd one. Donations of almost £1.4m p.a. (and an income of nearly £2m with expenditure of almost £5m) and an asset base (2019) of £9.6m. The filing of documents is well over 6 months late No website. Trust deed says that they support “North West England” and came up on a database for Yorkshire. It appears to be an IT training company. There are numerous related party transactions. Unable to categorise. Worth client making contact by phone.

Co op community fund deadline has just passed (29th May) for 2022/23 awards which will run from Nov – Oct. Coop members switch their “divi” to a range of local good causes. Min £1,000. I was treasurer of a charity which received almost £2k in one round. The process was annoying in that we never did find out which outlets were “ours” so we could not encourage our service users to shop their a divert the divi! With an active relationship this could be very worthwhile indeed.

Cruach Trust [Cruach Trust — The WS Society](#) Small trust with grants of up to £2k for gardens and music.

George A Moore Foundation [About us | \(gamf.org.uk\)](#) small trust that awards grants of £500 - £2,500 to organisations in Yorkshire and Isle of Man. The Trustees meet quarterly in February, May, August and November each year with an application deadline of two weeks prior to the meeting. No forms – has to be letter via email.

Ian M Foulerton Charitable Trust [Charity overview, IAN M FOULERTON CHARITABLE TRUST - 1164969, Register of Charities - The Charity Commission](#) small trust interested in historic buildings with public access. Possible source for band stand or Fielden House. No website. Came up on a search for W Yorks. Administered in Chichester!

Mills and Reeve Charitable Trust. This is a trust linked to a national firm of solicitors. There are no indicative geographic restrictions. However, it is possible that they may require close proximity to one of their offices. This is why it is not included in the main list. [Charity overview, MILLS AND REEVE CHARITABLE TRUST - 326271, Register of Charities - The Charity Commission](#)

One Stop Community Local [One Stop in your local community - Get Involved](#) A community grant and fund raising scheme based around the One Stop Shops in the area. May raise £500/£1,000 in a year.

Rank Foundation [The Rank Foundation – Pebble In A Pond](#) Have to use online platform Rank.net to make applications. This also links into their “engaged grant making process” which can be helpful to some organisations. It can be a pain in the bottom for others. Regular activity funding could be available.

Scurrah Wainwright Charitable Trust. A trust that supports organisations in Yorkshire and Zimbabwe. [The Wainwright Trusts](#) On line application form. Do not support buildings or charities with an income of more than £300k p.a. Interested in social welfare – so one for activities within the conservatory. Only gives £70k pa. so an award will not be large.

Screwfix Foundation. [Screwfix-Foundation-Eligibility-Criteria.pdf](#) grants of up to £5,000 given to registered charities/companies registered as not for profit in the UK. Qtly application decision process (M/J/S/D) with online application to be submitted 10th of the month before. The types of projects we fund are: • Improved energy efficient lighting & heating • Installation of new kitchen, bathroom etc. • Installation of a sensory room • General painting & decorating • Improving safety and security of a building. They do not support sports clubs.

Tesco Community Fund these are the blue tokens that are found at larger stores and create a form of community vote. Simple process to apply. Outcome can be variable and never large. [Tesco Community Grants](#)

Vardy Foundation [Charitable Foundation | The Vardy Foundation | United Kingdom](#) social action projects. £3m - £6m p.a. given away.

Woodland Trust [UK's Largest Woodland Conservation Charity - Woodland Trust](#) has free trees available for community groups and charities.

2.8 Other matters.

1. The brief indicated that the consultant needed to find a grant that would contribute to their fees. The solution to this is for Todmorden TC to apply to Awards for All for “project development funding”. Action Planning will scope this application of requested. However, as this funding is available for many other projects that the council may be considering (beyond the scope of the Town Deal) we do suggest that some consideration is given to opportunity cost implications. The same funding route may also be needed for at least one of the projects within the Town Deal.
2. We have only briefly touched upon revenue matters. All projects will need a business plan with indicative revenue. These can be written by Action Planning, in consultation with lead bodies/user groups etc. We are aware of countless other revenue funding grants which could be applied for once the capital element of these projects is further advanced. We offer training, for groups, in such matters and suggest that a discussion with VAC may be helpful so that there is the widest possible benefit.



Appendix 2 – sample criteria from funders.

3.1 This document sets out sample criteria from some key potential funders. Appendix 1 provides links to all websites, or the Charity Commission entry, for all funders. Information in this document is provided as an indication of limitations and restrictions imposed by some funders.

3.2 The Heritage Fund.

We fund a broad range of projects that connect people and communities to the national, regional and local heritage of the UK.

Your heritage could include:

- **nature** works to improve habitats or conserve species, as well as helping people to connect to nature in their daily lives
- **designed landscapes** improving and conserving historic landscapes such as public parks, historic gardens and botanical gardens
- **landscapes and the countryside large-scale rural projects** that help improve landscapes for people and nature, by for example, restoring habitats and celebrating the cultural traditions of the land
- **oral history recordings** of people's stories, memories and songs, as a way of communicating and revealing the past
- **cultural traditions** exploring the history of different cultures through storytelling, or things that you do as part of your community. This could be anything from dance and theatre, to food or clothing. It could also include the heritage of languages and dialects
- **community archaeology** involves the active participation of volunteers in archaeological activities, everything from investigating, photographing, surveying to finds processing. Can occasionally include excavation. Sometimes called public archaeology
- **historic buildings, monuments and the historic environment** from houses and mills, to caves and gardens. Areas that are connected to history and heritage
- **museums, libraries and archives** making the collections that museums, libraries and archives hold more accessible through new displays, improving public buildings and galleries, or engaging people with interpreting new and existing collections
- **acquiring new objects** help towards the cost of acquiring one-off objects or collections as part of a collections development policy
- **commemorations and celebrations** telling the stories and histories of people, communities, places or events related to specific times and dates
- **industrial, maritime and transport** this might be places and objects linked to our industrial, maritime and transport history

What you can spend the money on

The money you get for your project can be used for:

- **activities:** to engage the wider community in your heritage. They might include guided heritage walks, sharing oral histories, or workshops. Your activities should link to the heritage focus of your project and be tailored to the needs of the audiences you want to work with.
- **repairs and conservation**
- **digital outputs:** this could be digital images, sound files or data, a website with heritage material, an app, or a film made using digital technology

- **new staff posts:** this could include part of a current employees' role, if they were dedicating a specific amount of time to the project
- **paid training placements:** this could also include training for existing staff, to support the aims of the project
- **professional fees:** includes anyone related to your project in a professional capacity, from architects and heritage professionals to teaching staff

You can't spend the money on

- **existing staff posts or organisational costs:** unless calculated through [Full Cost Recovery](#) which means securing funding for all costs involved in running a project. So you can request funding for direct project costs and also for part of your organisation's overheads.
- **repairs to your own home**
- **legal and/or statutory responsibilities:** includes anything that would be paid for regardless, whether the project went ahead or not. For example, rent, utilities, building maintenance, unless you have a Heritage Enterprise grant.
- **promoting the causes or beliefs of political or faith organisations**
- **recoverable VAT**
- **costs for any activity that has taken place before a grant is awarded**

There are copious other notes and guidances that run to many tens of pages.

3.3. FCC Landfill [FCC Community Action Fund / FCC \(fcccommunitiesfoundation.org.uk\)](http://fcccommunitiesfoundation.org.uk)

The FCC Community Action Fund provides grants of between £2,000 and £100,000 to not-for-profit organisations for amenity projects eligible under Object D of the Landfill Communities Fund (LCF).

Only applications for projects sited within 10 miles of an eligible FCC Environment waste facility can be accepted, you can check if you are located near an eligible site by clicking [Apply](#) and completing the pre-application eligibility check.

Who Can Apply

We can only accept applications from the following types of organisations:

- Registered Charity which operates a community facility
- A Church or Parochial Church Council
- A Parish or Town Council or a Management Committee or User Association acting on behalf of a Parish or Town Council

- A Local Authority
- A CASC Registered Sports Club

The FCC Community Action Fund is oversubscribed and we limit the types projects we will fund and what we will pay for. To help you plan your application please download and read our Guide for Applicants or click on [Apply](#) and follow the pre-application eligibility check.

All our grants require applicants to secure a [contributing third party \(CTP\) payment](#). This is a very specific payment required to be paid to the landfill operator and should not be confused with match funding. Click the link above or download the guidance to learn more.

Application Rounds

The scheduled funding rounds for the FCC Community Action Fund are as follows:

- 2022-1 Round opens 15 December 2021 and closes at 5.00pm on 2 March 2022
- 2022-2 Round opens 16 March 2022 and closes at 5.00pm on 8 June 2022
- 2022-3 Round opens 22 June 2022 and closes at 5.00pm on 7 September 2022
- 2022-4 Round opens 21 September 2022 and closes at 5.00pm on 7 December 2022
-

The Board make funding decisions quarterly, approximately 3 months after the round closes.

Similarly, there are numerous pages of supplementary information which can be accessed from the web link above. The eligibility element has been tested for all projects and all are eligible.

3.4 Garfield Weston Foundation www.garfieldweston.org



Garfield Weston
FOUNDATION

Grant-making Philosophy



Below is a cut paste from their website. (The formatting is odd because it is a pdf document, converted to word, for the purpose of this document). This charity gives away more than £80m p.a. It does not support statutory bodies, Industrial Provident Societies or Community Interest Companies.

Since it was established over six decades ago in 1958, the Garfield Weston Foundation has always strived to be a responsible grant-maker with a strategy that is flexible, responsive and adapts to need across the UK. The Foundation's ways of working and grants have evolved as society has changed, though its philosophy and that of the Weston Family, remains consistent. Respect, humility and trust are at the heart of the Foundation, along with a straightforward and transparent approach. It is in this spirit that we share the grant-making philosophy of the Garfield

The Foundation

- The Foundation embodies the Weston family values and their long-term commitment to supporting communities across the UK. The Trustees are lineal descendants of the founder, as set out in the Foundation's deeds and
 - Our team is lean with a lack of bureaucracy and hierarchy which ensures that we can be flexible, share information effectively and are nimble in response to need. It also ensures our resources are focused where they add most value, on grants.
 - Our staff are diverse, ensuring a range of lived experiences and perspectives add to the grant-making expertise of the Trustees. Many of our staff have been fundraisers and/or worked within charities, ensuring a deep appreciation and knowledge of the voluntary sector and guarding against a power imbalance between the funder and funded. Most play an active role in their communities and with other charities, as Trustees or
 - We have an ongoing commitment to learning – we invite experts from our charity partners to staff and all meetings to ensure our knowledge is current and to inform and challenge our thinking.
 - The team values continuous improvement; constantly reviewing and updating our approach, guidance, and ways of working as we learn and receive feedback and ideas from those we work with and
- n re we remain fair.

Our way of working

- Straightforward and streamlined
We apply for smaller organisations), therefore we have a simple, one stage process that allows applicants to use their own words to tell their story – not a series of 'boxes' to complete. We only ask for information that is genuinely required to make funding decisions and for simple reporting to meet our commitment to



- **Commitment to transparency**
For decades every single grant made by the Foundation has been published in our annual reports. Our website is updated each quarter with the latest grants and we publish all our grant data to 360Giving. Our research shows that organisations are more likely to apply if a charity they know, or one that is like them, has been funded by the Foundation and we aim to encourage all eligible charities to apply. We regularly update our case studies
- **Flexible and unrestricted**
We fund what the sector needs; since it was established the Foundation has made unrestricted grants to charities, giving them autonomy to do their vital work, and we make multi-year grants to enable organisations to
- **Building capability, capacity and confidence**
Beyond money, our grants help to build the sector's capability, capacity and confidence. These '3 Cs' define our collaborations that develop skills and opportunities across the sector in concert with expert partner organisations.
- **Pragmatic reporting**
We ask for simple, annual grant reports that focus on key outcomes, achievements, disappointments and lessons learned. We aim to learn from our charity partners without creating unnecessary burden on their administration.

The voluntary sector

- The Foundation was created to support charitable organisations doing vital work with communities and important causes across the UK. Put simply, we cannot achieve our objectives without the voluntary sector.
- At the heart of the Foundation is the belief that those closest to their beneficiaries are the best placed to create solutions – we respect the expertise of our charity partners.
- A 'quiet' rather than 'silent' partner – we are known to be a light touch funder as we trust our grantees and do not wish to burden them with unnecessary administrative demands. That does not mean, however, that we are not interested, nor that we do not take our responsibilities as a funder seriously. We hold meetings with applicants and grantees either in person or via video, expect our grantees to tell us if plans or circumstances change and we will do our best to be flexible.



Appendix 3 Todmorden Town Council – future work with Action Planning

4.0 It has been a pleasure to work with the Town Council to develop funding lists and to create supporting paperwork for the “Green Book” submission. The key, now, is to move forward and obtain the funding needed for the various projects.

Following our conversation of 15th June, we have considered the matter and suggest the following route forward.

4.1. Bandstand – heritage fund, EOI. This is a detailed form (it can be accessed by registering on the portal [Create an account - National Lottery Heritage Fund](#)) and will take five days to complete effectively. This includes the creation of a project plan, using the template required, which can be done by others. There is a further stage after the EOI which will take up to five further days. The application process is “rolling” and open at all times.

- FCC landfill. This form can best be described as tedious. Our associate has just completed one, for a different client, and it sensible to budget three days. It is a single stage process. For information, that completed application, when down loaded, created a file of 23MB and 136 pages!

- Garfield Weston. This will require a letter of support of no more than 10 pages. All of the information needed will fall out of the other two applications. The applicant has to be a registered charity. If the governance is right and the application to a good standard a comfortable five figure grant is possible.

4. 2. Conservatory

- Awards for All is a straightforward application and should produce £10k reasonably easily.

- FCC landfill. See previous comments. This may not be worthwhile for this project if the costs are as previously indicated.

- various trusts, will require charitable status. Whilst this is not quite as simple as cut and paste information can be presented, relatively easily, to reflect nuances required by various trusts.

We would normally budget four days for a project of this nature including FCC – see comments). Action Planning is not an organisation that actively sells “add on services”. However, in this case, we do suggest that an additional day is purchased and that this is used to work with group members so that capacity is developed. We are flexible in approach and see a day as eight hours. In this instance this could be four evenings at two hours each (or eight evenings at one hour each etc).

4.3. Tennis courts

- FCC (3)

- Awards for All (0.2)

- Garfield Weston (1.0)

- Trusts (0.8)

These have all been mentioned above. The numbers, in brackets, are budgeted days.

4.4. Bowls

See tennis courts.

4.5. MUGA

See above and add in Mayors Safer Communities Fund. For this there will be one day.

4.6 Overall

Please note that we do not see FCC as a likely funder for all three projects. When calculating days needed the cumulative reflects one of these being addressed. In a different element of this paper we have indicated a likelihood of 3/6 when looking at all projects. The third one, for FCC, is Fielden House. This is outside of the scope of this project. The same number of days will be needed.

4.7 Cumulative days.

Bandstand – 15 days

Others capital projects. - 12 days (including one FCC and the capacity building approach mentioned in the conservatory section).

4.8 Other matters

a. We are aware of a business plan being developed for the bandstand. There will need to be a suite of operational plans and a business plan in place for the conservatory. This will be needed regardless of funder. Your Action Planning Associate does have expertise and experience in drafting such papers for community based groups. A CV and examples can be provided. Time can be negotiated to

(i). consult and draft.

(ii). act as a critical friend.

b. There could be huge merit in the Action Planning Consultant meeting with user groups etc. This is possible. It will involve a mileage of 404 miles from base to Todmorden – with a time allowance for travel as well.

However, your Action Planning Associate does have family, including grand children, living in Sheffield. He also delivers fundraising training for voluntary groups. A solution could be that Sheffield is used as a base and three user group meeting options take place over a long weekend. This will allow those who are in employment to attend if they wish. It could produce a cheaper option for the Town Council as it is equitable for travel, to Sheffield, to be excluded from any calculation.

c. Consideration could be given to some form of ongoing retention. It is always our policy to continue to give ongoing support for clients upon conclusion of the assignment. This is limited to follow up information required as a result of supplementary questions from funders. We see a possible need for further support, in revenue grant applications, for the conservatory. Voluntary Action Calderdale (VAC) has a new CEO and it is possible that this element of support could be offered by VAC. They should be the first port of call. Action Planning can provide this support if required. We do so in many places, and for many organisations, across the UK.

4.9 Conclusion

We trust that this appendix provides further comfort to readers. A separate rate sheet is provided, out side of this appendix, which can be shared with the Town Deal assessor.



Appendix 4 – outcome match

This document sets out indicative outcomes which will emerge from projects and match them to those required by funders. It should be noted that most funders only require four or five outcomes. The larger the request the greater the number that are best hit.

It can be argued that projects will fit some outcomes that are not marked. It is always better to under promise and over deliver. Some funders will require “outputs” to be enhanced to become “outcomes”. This is where anticipated numbers are specified. Action Planning originated funding bids always err on the side of realistic caution. We will use our skills and expertise to challenge and stretch but always endeavouring to ensure that the project does not snap because of unrealistic outcomes.

<i>Objective</i>	<i>Heritage Fund bandstand</i>	<i>FCC Bandstand</i>	<i>FCC Tennis</i>	<i>AfA Conservatory</i>	<i>AfA Bowls</i>	<i>Mayors Community Safety Fund MUGA</i>	<i>Garfield Weston Conservatory</i>	<i>Bramall Conservatory</i>
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<i>Visitor Economy</i>	•		•					
<i>Destination</i>	•			•		•		•
<i>Culture</i>	•	•		•				
<i>Arts</i>	•	•		•				
<i>Horticulture</i>				•			•	•
<i>Food sustainability</i>				•			•	•
<i>Affordable housing/homelessness</i>								
<i>Independent Living</i>				•			•	•
<i>Healthy Lifestyle</i>			•	•	•	•	•	•
<i>Mental Health</i>	•	•	•	•	•	•	•	•
<i>Rest and Respite</i>	•	•		•			•	
<i>Green Space</i>			•	•	•		•	•
<i>Sports Development</i>			•		•	•		
<i>Youth Engagement</i>	•	•	•	•	•	•	•	•
<i>Elderly Activity</i>	•	•	•	•	•	•	•	•
<i>Promoting Employment</i>								
<i>Employability</i>								
<i>Building Skills</i>	•			•			•	
<i>Events</i>	•	•	•		•			
<i>Festivals</i>	•	•				•		
<i>Town Centre Vitality</i>	•	•				•		
<i>Community Sport</i>		•	•		•	•		
<i>Physical Wellbeing</i>			•	•	•	•	•	•
<i>Individual development</i>		•	•	•	•	•	•	•

<i>Social Contact</i>	•	•	•	•	•	•	•	•
<i>Reducing social isolation</i>	•	•	•	•	•		•	•
<i>Volunteering</i>	•	•	•	•	•		•	•
<i>Diversity/Equality</i>	•	•	•	•	•	•	•	
<i>Accessibility</i>	•	•		•	•	•	•	•
<i>Climate Impact/Net Zero</i>		•		•			•	
<i>Veterans</i>				•	•	•	•	•
<i>Civic Pride</i>	•	•	•	•	•	•		
<i>Community Involvement</i>	•	•	•	•	•	•	•	•

NB.

FCC may be interested in installing PV onto the Bandstand. Suggest that this is a distinct project and proceeded with when planning permission and listed building consent is in place.

Has consideration been given to ensuring that some courts are suitable for wheelchair tennis? If so, the accessibility element can be noted.

Bramall is a Yorkshire based funder which enables the destination box to be ticked.



Appendix 5 – about your Action Planning Associate

6.1 Andrew Rainsford has worked in community focussed roles for more than three decades. He has an extensive track record in successfully funding heritage and community based capital and revenue projects. These have included churches, steam railway stations, arts venues, parks and public open spaces, charity premises and even a scrap store. He has also delivered revenue funding which has sustained and developed a number of organisations. These include a dementia care charity (an Action Planning client); refugee networks; mental health charities and many others.

6.2 Additionally, he has headed the external funding team (as part of a Service Improvement remit) of a Metropolitan Borough; led the regeneration team in the most deprived town in Wales; and was the inaugural CEO of a New Deal for Communities successor body which, 12 years after he left, is still generating surplus income from the asset base and operations he developed.

6.3 Andrew also delivers training for the Association of Church Accountants and Treasurers – an organisation he co-founded in 1997 and which now has in excess of 18,000 members. His training covers most of the functions required of a charity treasurer.

6.4 Prior to his career in the voluntary/public sector Andrew worked in corporate finance with a career culminating in a 50% shareholding in a boutique corporate finance brokerage.

